IMPLEMENTATION PHASES FOR WATER POLICY / ELOHA STRATEGY A Collaborative Product of The Nature Conservancy's Global Freshwater Team Retreat, January 2010

Phases	Major Tasks / Activities (Note: these track with results chain diagram for the strategy)	Example sites
1. Scope the project	 Define and agree upon clear policy goals and objectives. Determine whether interest exists at a basin, state, or national level where TNC has capacity Understand the legal, policy, governance, regulatory, and financial framework in the basin and/or jurisdictions(s), including opportunities and impediments to reform (i.e., do "due diligence" for project) Identify key decision-makers and other contacts, and scope/scale the policy aspects of the project accordingly to influence them. Understand the needs and interests of the audience for strategic communications (i.e., articulating social benefits). Define scale of project and potential linkages to other strategies (e.g., Dams and Conservation Finance Mechanisms) that could be initiated simultaneously Scope available data and models. Identify resource (funding) and capacity needs 	
	• Identify priorities for protection and restoration through a "blueprint" or other process at an appropriate scale for the policy project.	
2. Initiate process	 Establish MOUs between contributing TNC programs as appropriate Hold kickoff or orientation meeting Have initial resources in place; identify sources of support for subsequent steps. Develop capacity building plan. 	Magdalena
3. Build political support for policy	 Determine whether partners are needed; if so, then form partnerships Determine what jurisdictional (state, country, basin) process is to engage stakeholders in water resource management policy or regulatory change. 	Rhode Island

4. Develop science to inform policy at a specific place or places	 If needed, organize and launch policy action campaign¹ to ensure that key decision makers support and demand e-flow management Launch strategic communication and messaging. Pass laws² (or laws exist) that require integrated water management / e-flows Secure public funding to support subsequent phases. Build scientific capacity while carrying out the following steps or an alternative process to characterize ecological responses to flow alteration: Obtain and evaluate existing flow and biological data and literature Establish hydrologic foundation (time series of unimpaired and developed flows) Assess hydrologic alteration Classify river segments into hydroecological river types Determine flow alteration-ecological response functions for each river type Obtain scientific consensus on response functions; update agencies, decision-makers Establish flow and biological data monitoring programs 	Susquehanna, Potomac, Colorado
5. Develop or modify science-based regulations ² (water allocation, reservoir operations).	 Establish policy framework for defining and managing e-flows Identify condition goals for all river segments through stakeholder process Use flow-ecology functions to translate ecological condition goals into e-flow standards or targets 	Mexico, Connecticut
6. Implement e-flow managment program.	 Develop water management decision support tool to evaluate water availability to meet e-flow standards, considering upstream and downstream cumulative impacts of other water uses Have appropriate administrative program adopt and maintain DSS to ensure that e-flow standards are met. Establish sustainable funding mechanism for the program. Enable mechanisms such as flow transactions and set asides as needed to restore and maintain e-flows Require new and relicensed infrastructure projects to meet e-flow standards. 	Michigan, Maine

¹ Initially, the campaign builds support for e-flow protection in general. Later, the campaign builds support for specific subsequent phases, as needed. For example, public support may be needed to ensure that e-flow methodologies adopted are rigorous. ² "Laws" are interpreted broadly here as legally binding general recognition of environmental flows; "regulations", in contrast, describe specific public-sector tools and strategies for determining and implementing environmental flows.

7. Monitor and	• Interpret monitoring data through flow-ecology lens.	Georgia,
adaptively manage	• Review e-flow management program periodically and adjust as needed.	Tennessee